#### **GLOBAL REPORTING INITIATIVE (GRI) CONTENT INDEX**

The Booz Allen Hamilton 2022 Environmental, Social, Governance (ESG) Report (our "2022 ESG Report") has been prepared in accordance with the GRI Standards: Core option. This index contains our responses to disclosures required by those stan-

The GRI Standards emphasize a stakeholder-inclusive concept of "materiality" that focuses sustainability reporting on the economic, environmental, and social impacts most relevant both to an organization and to its stakeholders. Topics that may be deemed material under the GRI Standards are not necessarily material for purposes of the U.S. federal securities laws or for other purposes. For additional information on the GRI Standards, please visit the <u>GRI Standards website</u>.

	<gri 102:="" 20<="" disclosures="" general="" td=""><td>16&gt;</td></gri>	16>
Organizational prof le		
	Name of the organization	Booz Allen Hamilton Holding Corporation
	Activities, brands, products, and services	We support critical missions for a diverse base of federal government clients, including nearly all of the U.S. government's cabinet-level departments, as well as for commercial clients, both domestically and internationally. We support our federal government clients by helping them tackle their most complex and pressing challenges, such as protecting soldiers in combat and supporting
		See also: FY22 Annual Report 2022 ESG Report
	Location of headquarters	
	Location of operations	We operate primarily in the United States, with U.S. government agencies accounting for 97% of our FY22 revenue and approximately 94% of total employee headcount being U.Saligned. Internationally, we also serve a portfolio of U.S. and non-U.S. government and commercial clients.
		See also: FY22 Annual Report 2022 ESG Report
-		FY22 Annual Report
	Scale of the organization	FY22 Annual Report 2022 ESG Report
	Information on employees and other workers	2022 ESG Report
		based in the U.S.

#### **GRI CONTENT INDEX** continued

Supply chain	
	Booz Allen.
	Booz Allen believes in contributing to the communities in which we work and in helping their citizens obtain a fair share of available economic opportunities. Small business concerns and minority institutions
	Read more about Booz Allen and small businesses.
	Read more about our standards for subcontractors and suppliers in our <u>Supplier Code of Conduct</u> .
	See also: 2022 ESG Report 2022 ESG Report 2022 ESG Report
	2022 ESG Report 2022 ESG Report
organization and its supply chain	
	should be considered and addressed. The Top Risks (e.g., Tier I and Tier II) are then assigned a senior sponsor, who is responsible for risk mitigation and a risk owner who work in partnership with the Enterprise
	See also: 2022 ESG Report
External initiatives	
	Additionally, Booz Allen supports a wide variety of voluntary initiatives related to environmental, social, and governance topics we consider priorities. We do not currently report a centralized list of all such involvement.
	See also: 2022 ESG Report
	topics that we consider priorities, as well organizations and associations in the communities in which our employees live and work. We do not currently report a centralized list of all involvement.

#### **GRI CONTENT INDEX** continued

Strategy		
33	Statement from senior decision-maker	2022 ESG Report
	Key impacts, risks, and opportunities	2022 ESG Report
Ethics and integrity		
	norms of behavior	<ul> <li>Ferocious Integrity:</li> <li>Unf inching Courage:</li> <li>Passionate Service: Listen and act with empathy as you make meaningful connections. Build community through generosity, and above all, embrace the mission.</li> <li>Champion's Heart: Bring joy to the pursuit and learn from failure. Compete with passion and crave being the best.</li> <li>Collective Ingenuity:</li> </ul>
		Conduct. Additional role-based training is required of some employees, such as those who handle certain types of information or serve as career managers. Firmwide training completion rates regularly exceed 99%. Additionally, our Code of Business Ethics and Conduct expresses our expectation that all our business partners, including subcontractors, suppliers, vendors, and business intermediaries, operate in a manner that is consistent with our commitment to diversity, integrity, and sustainability.
		See also: 2022 ESG Report 2022 ESG Report
		FY22 Annual Report
	about ethics	2022 ESG Report
Governance		
	Governance structure	
		See also: 2022 ESG Report 2022 ESG Report

		See also:
		2022 ESG Report
Stakeholder Engagement		
Stake lolder Eligage Heilt		
	List of stakeholder groups	2022 ESG Report
	Collective bargaining agreements	
	Identifying and selecting stakeholders	2022 ESG Report
	Approach to stakeholder engagement	2022 ESG Report
	Key topics and concerns raised	2022 ESG Report
Reporting Practices		
	Entities included in the consolidated	
	Entitles included in the consolidated	
		See also:
		2022 ESG Report
		FY22 Annual Report
		FY22 Annual Report
		2022 ESG Report
	Boundaries	2022 ESG Report
		2022 ESG Report
	List of material topics	2022 ESG Report
	Restatements of information	
	Changes in reporting	
·		

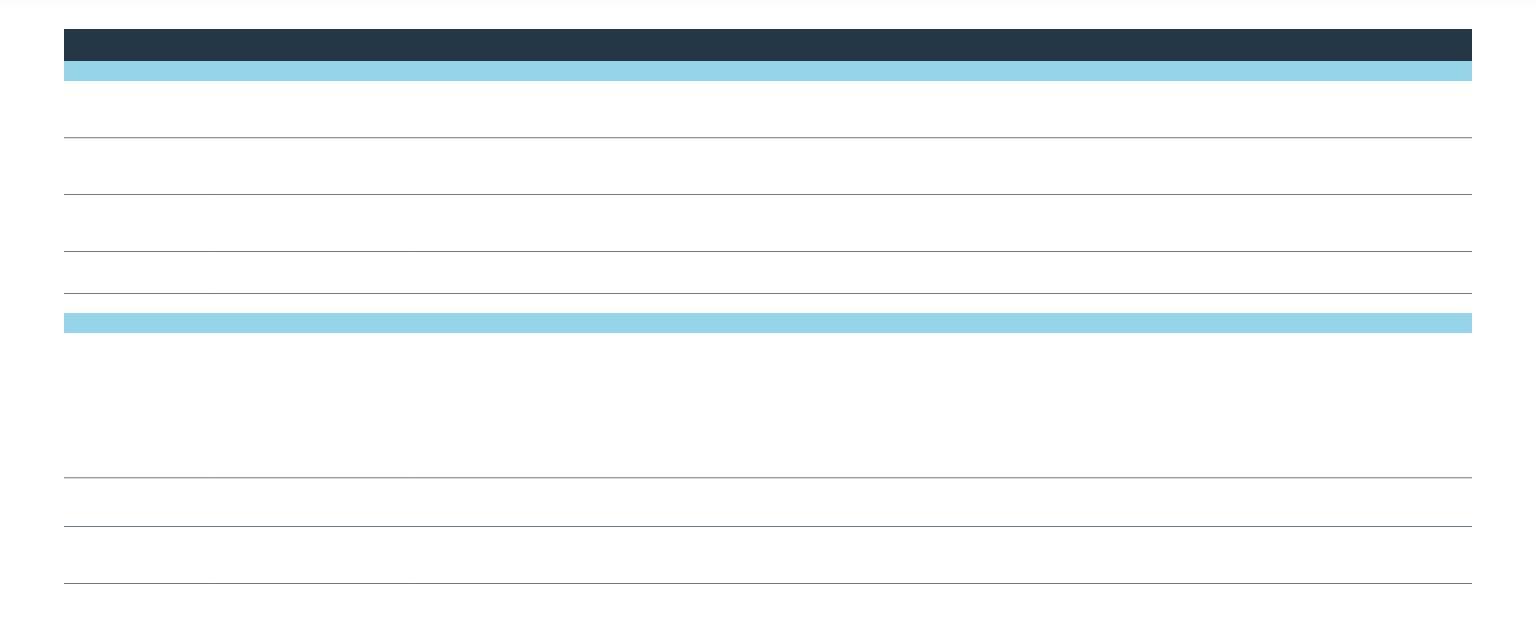
Contact point for questions regarding	Name: Elizabeth Wayt
the report	Email: wayt_elizabeth@bah.com
Claims of reporting in accordance with the GRI Standards	This report has been prepared in accordance with the GRI Standards: Core option.
GRI content index	This serves as our GRI Content Index. It is also available on our corporate website.
External assurance	2022 ESG Report

#### TOPIC SPECIFIC STANDARDS

MANAGEMENT APPROACH < GRI 103: MANAGEMENT APPR May 4060EMC 1 Tf1206 TanceTjET 6 Sons regarding

ENVIRONMENTAL STANDARDS			
EMISSIONS <gri 2016="" 305:="" emissions=""></gri>			
	2		$_{2'}$ CH $_{4'}$ and N $_{2}$
	Assessment Danert	$_{\rm 2}$ , ${\rm CH_4}$ , and ${\rm N_2}$	
	Assessment Report.		

	Energy indirect (Scope 2) GHG emissions	
	GHG emissions intensity	Emissions intensity measurements:
		2
		See also:
		FY22 Carbon Footprint Report
		2022 ESG Report
	Reduction of GHG emissions	
		FY22 Carbon Footprint Report
		2022 ESG Report
		Environmental Sustainability
SOCIAL STANDARDS		
<gri 401.<="" td=""><td>EMPLOYMENT 2016&gt;</td><td></td></gri>	EMPLOYMENT 2016>	
	New employee hires and employee turnover	



DIVERSITY AND EQUAL OPPORTUNITY < GRI 405: DIVERSITY AND EQUAL OPPORTUNITY 2016>		
	employees	2022 ESG Report 2022 ESG Report
		See also:
		FY22 Annual Report
	Ratio of basic salary and remuneration of women to men	See also: 2022 ESG Report
NON-DISCRIMINATION		